



The Insurance PARADOX

- The American health insurance market continues to progress to a state of instability.
- Premiums have risen 131% over the last ten years despite the inflation rate only growing 28% over the same time.
- Out of pocket expenses have increased by 46% since 2011 and in 2020, the average family premium will be higher than 1/3 of the average family income.
- Despite all the efforts by policymakers to slow the pace of rising healthcare costs, nothing has seemed to impact the trajectory in a positive manner.
- The core problem of the American healthcare system is that we use insurance as the backbone of the system. The fundamental mathematical principles of insurance were never designed to cover predictable events. It leads to an inflation of premium and cost that is unsustainable.



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Current State Of Affordability

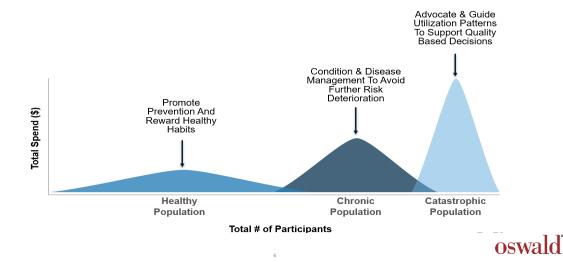


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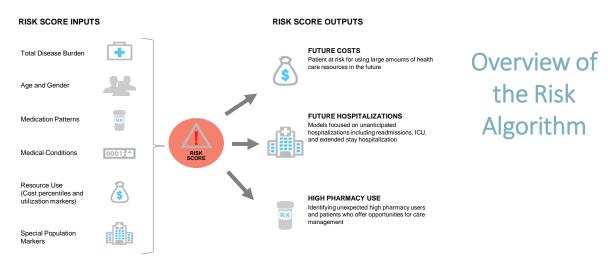
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Driving Better Outcomes Through Better Care Delivery

Lower Cost | Better Outcomes | Enhanced Experience



Risk Stratification



Johns Hopkins ACG® System to effectively identify and manage risk.

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THE DIRECT PRIMARY CARE DIFFERENCE ONVENTIONAL Doctor Patient Doctor Administrator Patient Doctor Pa

Offering A Broadest Scope of Primary Care Services

Preventive care

- Blood pressure screenings
- Health risk assessments
- Wellness and lifestyle coaching
- Immunizations and routine injections

Urgent care

- · Suturing/basic
- Sprains and strains
- Rashes
- · Basic splinting
- Occupational medicine initial treatment and referral to provider

Proactive care coordination

- · Chronic disease
- Specialty care coordination
- Acute care triage and coordination

Supplemental clinical services to achieve total cost of care savings

- · Behavioral health
- · Substance abuse
- · Occupational health
- · Physical therapy
- Dental
- Vision
- · Chiropractic care

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Offerings

Cancer

Health

management

Health checklists

E-prescribing

Condition management assessments

Mental Health education

Occupational Medication health consulting

Care Navigation

Remote monitoring build (connected devices, wearables)

Diabetes management

Wellness coaching

Incentive & reward management

everside



Engaging Those That Need Care The Most

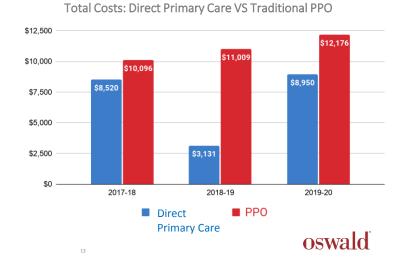
	Member population (%)	Chronic conditions	Engaged members	In-person visits per year	Personalized care support
High					Assigned care managers and expanded care team Care coordination & co-management with specialists Personalized care plans Medication management Guided specialty referral & co-management Remote monitoring
Moderate	40%		96%		Education and awareness Personalized care planning Nutrition and lifestyle coaching General patient monitoring Proactive outreach from care team Preventive care reminders and outreach
Low	50%	<1	93%	1+	Education and awareness Nutrition and lifestyle coaching General patient monitoring Preventive care reminders and outreach

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Employer ABC

Paid Claims Comparison: Direct Primary Care vs Traditional PPO

- Paid claims from July 2017 through Dec 2020
- Combined Medical and RX
- Employees contribute ZERO towards plans



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Employer ABC

Prescriptions by Brand / Generic Classification

Percent of Total Prescribed Medications

100%
Brand
19%

75%

Generic
81%

Generic Prescribed Ratio

81%

Medications prescribed for members were generic medications.

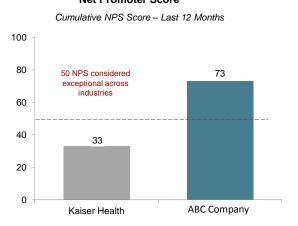
Notes: 1) Prescribed medication based on the last 12 months. Generic classification based on the Medispan reference database.

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Employer ABC

Net Promoter Score



73

Member feedback reflects strong satisfaction with the program over the last 12 months.

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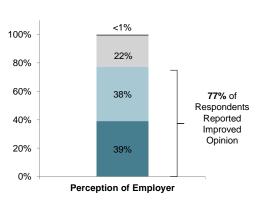
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Employer ABC Opinion

Member Survey - Opinion of Employer

Percent of Employee Respondents Reporting Opinion - Last 12 Months

How has access
to Direct
Primary Care
and the
services they
offer impacted
your opinion of
your
employer?



77%

Member respondents report improved opinion of the employer after gaining access to Direct Primary Care.

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Notes: 1) Based on 130 survey responses received over the last 12 months.

