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### **Ohio Association of Public Treasurers** LEADERSHIP DEVELOPMENT SERIES

TOPIC: The Non-HR Professional's Guide to Managing HR

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# WHAT DO YOU WANT TO GET OUT OF THIS SESSION?



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# WHAT CHALLENGES ARE YOU FACING?



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## **SESSION TOPICS**

- Learn what employee advocacy means and the importance of HR as the employee advocate
- Learn about current HR best practices
- · Learn how private sector and public sector compensation differ
- Learn about new trends and practices that are making some public sector employers successful at attracting and retaining talent.



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# THE ROLE OF HR AS THE 'EMPLOYEE ADVOCATE'

- · What it is
- · Why it is important
- Your responsibilities



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### **CURRENT HR BEST PRACTICES**

- Current employee handbook and policies and procedures
- Mechanisms to communicate performance expectations and hold people accountable
- Talent review and succession planning processes
- Vendor and outsource service provider strategy and management



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### **CURRENT HR BEST PRACTICES**

- Effective open-door policy
- Education, training and relationship-building
- Continuous process improvement and fostering efficiency and effectiveness
- Cross-functional training



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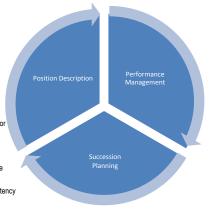
# Set expectations Define required skills and experience Define competencies Performance Management Macagement

**Position Descriptions** 

- Measure achievement
- · Allows for positive and negative feedback
- · Provides for progressive discipline
- Communicates to employee if they are meeting expectations or need to improve
  Prioritizes training activities
- Prioritizes training activities
- Employees may be removed from organization based on lack of desire or ability to perform job duties

#### Succession Planning

- · Measures competency levels
- Leadership development and promotions are pro-active and not reactive
- Prioritizes developmental activities
- Employees may be removed from organization based on lack of competency or desire or ability to develop





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# PRIVATE SECTOR V PUBLIC SECTOR COMPENSATION

- Is it ALL about money?
- The basics of cash and non-cash compensation
- · Administering compensation programs
- Employee motivation



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# PRIVATE SECTOR V PUBLIC SECTOR COMPENSATION

- Short-term rewards v long-term rewards
- What do you think differentiates private sector v public sector compensation?
- What trends are you seeing?



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## ATTRACTING AND RETAINING TALENT

- · Base compensation
- Short-term rewards
- Environment
- Management



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### **CASE STUDIES**

- Employee discipline
- · Allegations of inappropriate conduct
- Performance management
- · Developmental coaching



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## WHAT QUESTIONS DO YOU HAVE?





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## **THANK YOU!**





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