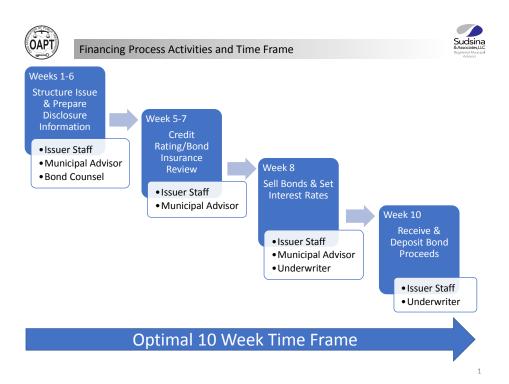


Bond Issuance and Structuring Considerations in Today's Market



Phone: (440) 320-7656 Fax: (216) 803-2280 Email: gvanwagnen@sudsina.com Website: www.sudsina.com

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Advisor Responsibility vs Underwriter's



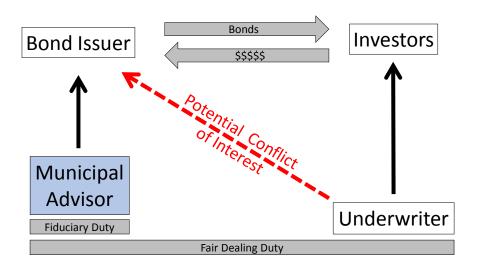
| Activity | Responsibility | | | Comments | | |
|--|-------------------|-------------|------------------|---|--|--|
| Pre-election | Municipal Advisor | Underwriter | Shared | | | |
| Ballot issue planning (type of tax, preliminary structuring) Millage planning/establishment Preliminary plan of issuance | x x x | | | Should first be discussed in the absence of an underwriter to ensure issuers' best interests are driving decisions | | |
| Method of sale planning | x | | | An underwriter will always suggest a negotiated sale which is not always in the issuers' best interests | | |
| Underwriting team selection planning | х | | | Clearly the underwriter would not participate; injects competition into the selection decision | | |
| Post-election | | | | | | |
| Finalize plan of issuanceFinalize method of salePreliminary structuring | x x x | | | Should first be discussed in the absence of an underwriter to ensure issuers' best interests are driving decisions | | |
| Underwriting team selection | х | | | Clearly the underwriter would not participate | | |
| POS review Rating planning and preparation Finalize structure Conduct rating presentation | | | x x x x | All financing team participants should actively participate | | |
| Distribute POS | | х | | Underwriter responsibility since interface is with prospective investors | | |
| Pre-pricing discussions | | | Х | Underwriter's trader leads discussion; MA input is critical | | |
| Conduct pricing | | х | | Underwriter responsibility since interface is with prospective investors | | |
| Pricing oversight | x | | | Only the MA can do this with expertise and objectivity | | |
| Finalize Official StatementConduct closing activities | | | X X | All financing team participants should actively participate | | |

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Fiduciary Duties of Transaction Participants





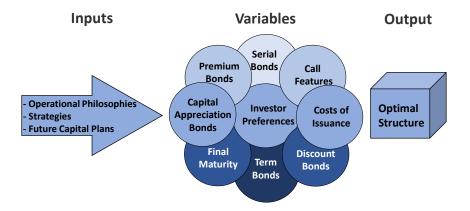
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Effective Structuring Impacts Interest Costs and Future Capital Plans



- Structuring variables should be balanced between investor preferences and the Issuers best interests
- Bond underwriters have a primary obligation to serve investors best interests

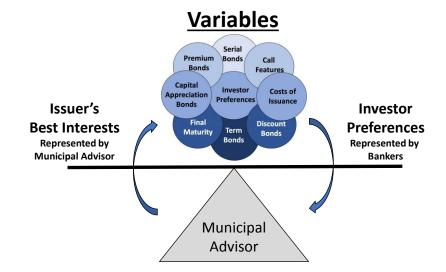


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Effective Structuring Must Balance Investor and District's Best Interests



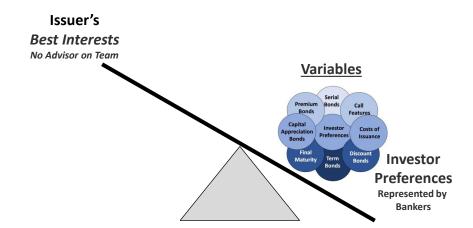


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Without an Advisor Weights the Structure to Favor Bankers and Investors





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Roles and Responsibilities of Participants



The Municipal Advisor is solely responsible to the issuer unlike other service providers that also serve the interests of investors

Issuer **Municipal Advisor Bond Counsel** Assist with preparation of disclosure Assist with the selection of working · Prepare bond resolution data group professionals • Provide Official Statement Provide input for financing plan & disclosure preparation Assist with the preparation of the Legal Make rating & insurance assistance Official Statement presentations (if applicable) Opinion Provide financing plan and structuring Prepare various deal Make bond payments related legal documents assistance Provide legal opinion to Provide rating agency & bond insurer Official Statement investors preparation assistance Provide a supplemental work resource for the treasurer's staff Investors Paying Agent/ Debt proceed investment strategies & · Purchase bonds Registrar (Bank) • Authenticate bonds Principal & analysis Receive interest and principal Interest Payments Provide unbiased market assessments. payments from paying agent Receive interest and pricing and trading analyses principal payments Provide post sale/construction period Make interest and principal financial analysis Bonds payments to investors Provide on-going market surveillance Underwriter and notice of refinancing opportunities **Investment Bankers** • Perform due diligence on disclosure Rating/ The Municipal Advisor is solely · Prepare sales force to market bonds Insurance responsible to the Issuer Trader **Rating Agencies/Bond Insurers** • Sets initial interest rate scale • Review creditworthiness of Issuer · Reprice issue if necessary • Determines amount of sale that • Rating agencies issue bond rating firm will actually underwrite • Insurance companies insure issue Sales Force (if economically beneficial) Market bonds



Disclosure Preparation





Issuer Staff & Municipal Advisor

- Organizational overview
- Facilities data
- Operational information
- Financial outlook Financial statements
- Local economy description
- Structuring information
- Debt service schedules
- Review continuing
- disclosure agreement Interface with County Auditor

Rating: Moody's: __ See Rating \$80,577,000

NORTH OLMSTED CITY SCHOOL DISTRICT, OHIO GENERAL OBLIGATION (Unlimited Tax) SCHOOL IMPROVEMENT BONDS, SERIES 2015

This Official Statement has been prepared by the District in connection with its original offering for sale of the Bonds. The Cover includes certain information for quick reference only. It is not a summary of the Bond issue. Investors should read the entire Official Statement to obtain information as a basis for making informed investment judgments.

Bond Counsel

- Description of taxes and other sources of revenue
- Census and other
- demographic data Debt limitation tables
- Debt tables
- Interface with County Auditor
- Actual production of
- document Bond counsel opinion



County Auditor & Others

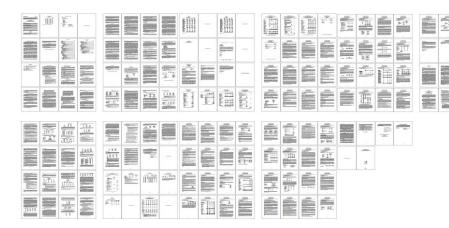
- Assessed valuation data
- Building permits info
- Tax tables
- Largest taxpayer list

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Disclosure Preparation









Credit Ratings

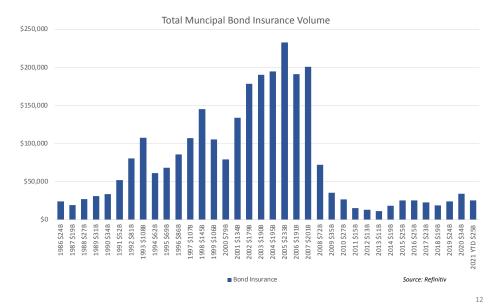


| | Moody's | S&P Global | FitchRatings | | |
|----------------------------------|---------|------------|-----------------------------|--|--|
| | Aaa | AAA | AAA | | |
| 1 | Aa1 | AA+ | AA+ AA AA- A+ A | | |
| Better (Lower) Interest Rates | Aa2 | AA | | | |
| | Aa3 | AA- | | | |
| | A1 | A+ | | | |
| | A2 | Α | | | |
| | A3 | A- | A- | | |
| | Baa1 | BBB+ | BBB+ | | |
| | Baa2 | BBB | BBB | | |
| — [| Baa3 | BBB- | BBB- | | |
| | Ba1 | | | | |
| | Ва | | | | |



Total Municipal Bond Insurance Volume (1986 - Current)





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Accessing Capital Markets



Private Placement

Sell directly to one investor

Pros: Quickly issue debt – Lower cost of issuance

Cons: Higher interest rate costs - Maturity length restrictions

Competitive Sale

Auction a pre-defined bond to the lowest bidder in the market

Pros: Competition lowers interest rate

Cons: Requires simplified structure

Negotiated Sale

Work directly with an investment bank to sell bonds to investors

Pros: Most flexible structuring

Cons: Interest rates determined by bank

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Accessing Capital Markets: Private Placement



The private placement method of sale is appropriate for the following conditions:

- 1. Bonds that have a short final maturity, generally 15 years or less
- 2. More sensible for smaller par values due
- 3. Lower cost of issuance in comparison to a full public offering
- 4. Higher interest rates due to selling to a single investor
- 5. Quicker access to markets
- 6. Reduced workload on the issuers team as a result of the abridged disclosure documentation
- Placement agreements occasionally contain difficult clauses that need to be addressed
- 8. The municipal advisor retains oversight of the transaction

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Competitive Sale: GFOA Recommended Practice



The GFOA recommends that the competitive method of sale be chosen when conditions favoring this method of sale are present. Such conditions include the following:

- 1. The market is familiar with the issuer, and the issuer is a stable and regular borrower in the public market.
- 2. There is an active secondary market with a broad investor base for the issuer's bonds.
- 3. The issue has an unenhanced credit rating of "A" or above or can obtain a credit enhancement prior to the competitive sale.
- 4. The debt structure is backed by the issuer's full faith and credit or a strong, known or historically performing revenue stream.
- 5. The issue is neither too large to be easily absorbed by the market nor too small to attract investors without a concerted sales effort.
- 6. The issue is not viewed by the market as carrying complex or innovative features or requiring explanation as to the bonds' soundness.
- 7. Interest rates are stable, market demand is strong, and the market is able to absorb a reasonable amount of buying or selling at reasonable price changes.



Competitive Sale Results Screen



| Highland Heights Final Bid Results 2021 Bonds | Sudsina &Associates,LLC Registered Municipal | | | |
|---|---|--------|--|--|
| Pricing Date: Dated: Call: Final Maturity: Par: Bank Qualified: Rating: | May 25, 2021 June 8, 2021 December 1, 2026 December 1, 2036 \$8,095,000 Yes Aa2 | | | |
| Bidder | TIC | | | |
| Robert W. Baird & Co., Inc. | 1.452554% | Winner | | |
| Piper Sandler & Co | 1.453444% | | | |
| Raymond James & Associates, Inc. | 1.504455% | | | |
| Stifel, Nicolaus & Co., Inc. | 1.589549% | | | |
| FHN Financial Capital Markets | 1.591441% | | | |
| KeyBanc Capital Markets | 1.621040% | | | |

- First to second bid would cost an additional \$9,294, an increase of 0.7% over interest costs
- The highest cost bid would cost an additional \$127,889, an increase of 9.2% over interest costs

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Competitive Sale vs Negotiated Sale



| | | Yi | eld Spre | ad Com | pariso | n | | | |
|------------------|--|--------|---------------------|---------------|---------|--------|---------------------|-----------|------------|
| | | | Count of P | ositive Yield | Spread | | | | |
| Issuer | HIGHLAND HEIGHTS OHIO COMPARABLE NEGOTIATED BOND | | | | | | | | |
| Count | 9 | | | | 3 | | | | |
| | | | Trans | action Detail | ls | | | | |
| Sale Date | 5/26/21 | | | | 5/25/21 | | | | |
| Call Feature | 12/1/26 | | | | 12/1/30 | | | | |
| Credit Rating | Aa2 | | | | Aa2 | | | | |
| Bank Qualified | | Yes | | | | Yes | | | |
| Security Details | | LT G.C | . TAX-EXEMP | Т | | LT G.C | . TAX-EXEMP | Т | |
| Par Amount | | \$ | 7,910,000 | | | \$! | 5,165,000 | | |
| Maturity | Coupon | Yield | Pricing Date | Spread to | Coupon | Yield | Pricing Date | Spread to | MMD Spread |
| 2021 | | | | | 3.00% | 0.13% | 0.09% | 0.04% | |
| 2022 | 5.00% | 0.20% | 0.09% | 0.11% | 3.00% | 0.17% | 0.09% | 0.08% | -0.03% |
| 2023 | 5.00% | 0.25% | 0.11% | 0.14% | 3.00% | 0.29% | 0.13% | 0.16% | 0.02% |
| 2024 | 5.00% | 0.37% | 0.22% | 0.15% | 3.00% | 0.45% | 0.24% | 0.21% | 0.06% |
| 2025 | 5.00% | 0.50% | 0.36% | 0.14% | 3.00% | 0.61% | 0.38% | 0.23% | 0.09% |
| 2026 | 5.00% | 0.62% | 0.49% | 0.13% | 4.00% | 0.74% | 0.50% | 0.24% | 0.11% |
| 2027 | 1.00% | 0.85% | 0.62% | 0.23% | 3.00% | 0.92% | 0.62% | 0.30% | 0.07% |
| 2028 | 1.00% | 1.00% | 0.74% | 0.26% | 4.00% | 1.06% | 0.74% | 0.32% | 0.06% |
| 2029 | 1.15% | 1.15% | 0.85% | 0.30% | 3.00% | 1.18% | 0.85% | 0.33% | 0.03% |
| 2030 | 1.25% | 1.25% | 0.95% | 0.30% | 4.00% | 1.28% | 0.95% | 0.33% | 0.03% |
| 2031 | 1.35% | 1.35% | 1.00% | 0.35% | 3.00% | 1.34% | 1.01% | 0.33% | -0.02% |
| 2032 | 1.50% | 1.50% | 1.04% | 0.46% | | | | | |
| 2033 | 2.00% | 1.30% | 1.07% | 0.23% | 3.00% | 1.40% | 1.09% | 0.31% | 0.08% |
| 2034 | 2.00% | 1.40% | 1.10% | 0.30% | | | | | |
| 2035 | | 1.50% | 1.13% | 0.37% | 3.00% | 1.45% | 1.15% | 0.30% | -0.07% |
| 2036 | 2.00% | 1.60% | 1.16% | 0.44% | | | | | |
| 2037 | | | | | 3.00% | 1.54% | 1.21% | 0.33% | |
| 2038 | | | | | | | | | |
| 2039 | | | | | | | | | |
| 2040 | | | | | | | | | |
| 2041 | | | | | 3.00% | 1.74% | 1.36% | 0.38% | |

• The Loveland scale as a bid would result in a 1.96 TIC which would cost an additional \$364,428 over the winning bid, an increase of 26.1% over interest costs



Negotiated Sale: GFOA Recommended Practice



If conditions do not allow for a competitively bid bond sale, GFOA recommends the following practices:

- 1. Promote fairness in a negotiated sale by using a competitive underwriter-selection process that ensures that multiple proposals are considered.
- 2. Remain actively involved in each step of the negotiation and sale processes to uphold the public trust.
- 3. Ensure that either an employee of the issuer or an outside professional other than the issue underwriter, who is familiar with and abreast of the condition of the municipal market, is available to assist in structuring the issue, pricing, and monitoring sales activities.
- 4. Avoid using a firm to serve as both the municipal advisor and underwriter of an issue because conflicts of interest may arise.
- 5. Require that financial professionals disclose the name(s) of any person or firm compensated to promote the selection of the underwriter; any existing or planned arrangements between outside professionals to share tasks, responsibilities and fees; the name(s) of any person or firm with whom the sharing is proposed; and the method used to calculate the fees to be earned.
- 6. Review the "Agreement Among Underwriters" and ensure that it governs all transactions during the underwriting period.

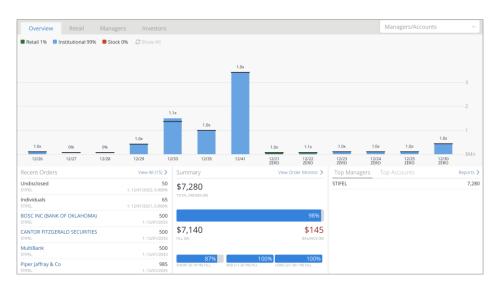
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Bond Pricing Mechanics - Post-Sale





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